Lehigh Valley Health Network

Patient Care Services / Nursing

Collaboration Conquers COVID

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Background

- Transformational leadership principles supported: challenging due to: Development of a crisis team nursing staffing model Limited number of skilled nurses RNs from multiple specialties Assisted in delivering safe and effective patient care to complex COVID-19 patients on Optiflow therapy Increased patient acuity Decreased intensive care bed capacity Championing utilize a team nursing model to optimize care, and offload ICU COVID-19 innovation and patients, during a pandemic surge. teamwork 12-bed surge Fostering unit created Relay strategies, and associated nurse leader competencies, trust and incorporated across the continuum of care to integrate various in a 24-hour transparency nursing skill levels to positively affect: period by: Patient satisfaction and outcomes Involving staff Nurse communication in change Fiscal responsibility •••••• processes

- Caring for critically ill patients during the pandemic has been Rapid virus transmission • In December 2020, a novice nurse leader identified an opportunity to Purpose • The purpose of this offering is to:

Evidence

- A collaborative care process improves:
- Patient-centered care and patient satisfaction (Hastings, et. al, 2016)
- Patient safety and staff morale (Dickerson, J. & Latina, A., 2017)

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Methods

REFERENCES

1. Dickerson, J. & Latina, A. (2017). Team nursing: A collaborative approach improves patient care. Nursing, 47(10), 16–17. 2. Hastings, S. E., Suter, E., Bloom, J., & Sharma, K. (2016). Introduction of a team-based care model in a general medical unit. BMC health services research, 16, 245. https://doi.org/10.1186/s12913-016-1507-2

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Matching staff competency with patient acuity

> Communicating priorities

Creating just in time education

Outcomes

Improved NSI outcomes (June 2020-January 2022)

- Fall rate (41% decrease)
- PI rate (31% decrease)

Improved Colleague Engagement scores (June 2020-May 2021)

- Teamwork (+0.33)

Qualitative outcomes:

Key Learnings



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46% decrease in nurse overtime equivalent to an \$11,000 cost savings (May 2020 – April 2021)

Improved HCAHPS scores (June 2020-June 2021)

RN communication (10% increase)

Bedside shift report (32% increase)

Hourly rounding (24% increase)

Leadership access and responsiveness (+0.80)

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RN-RN teamwork and collaboration (+0.19)

Interprofessional relationships (+0.13)

Respect/collaboration/teamwork

Nurse manager recipient of the DAISY Nurse Leader award – May 2021

 Nurse leaders play an important role in empowering clinical nurses to define their roles and importance in navigating periods of crisis.

